

WEST MICHIGAN COMMUNITY MENTAL HEALTH

BOARD OF DIRECTORS MEETING MINUTES

July 16, 2019

1. Call to Order: The West Michigan Community Mental Health Board of Directors met for its regular meeting in the Boardroom at the Atwell Mental Health Facility, located in Baldwin, at 5:30 p.m. on Tuesday, July 16, 2019. Chairperson Jim Prince presided.
2. Roll Call: The following members were present: Mary Alway, Pat Bettin, Ron Bacon, Jim Prince, Andy Sebolt, Kay Seng, Barb Stenger and Larry VanSickle. Absent: Dr. Jennifer Branning, Todd Dancz (excused), Zachary Leslie (excused), and Dawn Martin (excused). A quorum was present. CMH staff members present were: Michele Condit, Faith Nekola, Bethany Sherfinski, and Kimberly Goodrich.
3. Introductions: There were none.
4. Delegations, Communications and Expressions from the Community: There were none.
5. Approval of Agenda: Mr. Sebolt made the motion, seconded by Mrs. Bettin, that the West Michigan Community Mental Health Board of Directors approve the agenda as presented. The motion carried.
6. Conflict of Interest Question: Mr. Prince asked if any board member wished to declare a conflict of interest regarding any matter to be considered by the West Michigan Community Mental Health governing body. No such declarations were made.
7. Consent Agenda: Mr. Bacon made the motion, seconded by Mrs. Stenger, to approve the item on the consent agenda:
 - 7.1 Minutes from the 6/18/19 WMCMH Board of Directors Meeting. The motion carried.
8. Executive Committee Meeting Report: Mr. Prince stated that the Executive Committee minutes are attached for review and items will be covered under agenda items below. There were no action items.
9. Finance Committee Recommendation: Mr. VanSickle reported that the Finance Committee was asked to forward some contracts over \$20,000 for review. Ms. Sherfinski provided some detail on each of the contracts, which were for specialized residential, along with a contract for the medical director position. Mr. VanSickle made the motion, seconded by Mrs. Seng to approve the contracts over \$20,000 as presented. The motion carried.
10. Behavioral Health Services Report: Mrs. Nekola provided an update on our Justice and Mental Health Collaborative Grant. We were awarded a grant in 2017 (\$75,000) that allowed WM and the Village of Pentwater Police Department to bring law enforcement, courts, prosecutors, CMH, EMS and 911 to work together on developing a strategic planning grant to keep folks with mental illness and co-occurring disorders who

committed a crime out of jail and try to divert them to a treatment center. Law enforcement and jail staff are very supportive of keeping these folks out of jail, as they don't have the ability to care for them in that setting. The same group who wrote the first grant, along with some of our partners, met and applied for the implementation grant, which was submitted on June 21, 2019. Throughout the process we have developed better relationships with law enforcement, judges, and courts as a result of this grant. We won't know until September 29th if we received the grant or not (\$750,000 across three years).

11. Administrative/Operations Report: Ms. Sherfinski reviewed the financial services report through the period ending May 31, 2019, eight months of the fiscal year. The variances are quite similar to last month and we continue to see an increase in both inpatient and residential costs. We have internal workgroups looking into both these areas to see if there is something that we haven't tried before that will help those areas.

Ms. Sherfinski also reviewed the annual Compliance Report. The audit is conducted by external auditors as a requirement of our DCH contract. The audit found WM to be in compliance. There was one recommendation noted in the report relative to strengthening internal controls, improving compliance, and increasing operating efficiency. This recommendation was agreed to by management. Ms. Sherfinski provided additional details on that one area.

12. Service Enhancement Report: Ms. Condit reported on a couple of our specialized residential homes. We ended a contract with one of our providers in Scottville. Since that time we have secured a new provider, Turning Leaf, sold the home to them, and they re-opened the house in June, with several of our consumers moving back in. We are hearing that things are going really well. The licensee for White Oak in Pentwater gave us their 30-day notice that they weren't going to be providing service anymore. We did an RFP and were able to get a provider in and they did a license transfer and we didn't have any interrupted service for our consumers.

Ms. Condit also reviewed the Michigan Mission Based Performance Indicator System (MMBPIS) Report for the period ending March 30, 2019. We were at or above all state standards on all indicators for this quarter.

13. Lakeshore Regional Entity Update: Ms. Condit provided an update on the region. The LRE received a letter from MDHHS, as did the regional CMHs, stating its intent to terminate the contract with the LRE as of September 30th. The State's position is that of material default (budget deficit, not having a risk plan and not enough results from working with Beacon). The letter included the ability to have a hearing as a possible recourse. The LRE gave Greg Hoffman the authority to secure an attorney to help the LRE sort through its options, and the attorney sent a letter to the Department on behalf of the LRE. The letter is requesting that the Department retract its cancellation notice and is requesting a face to face meeting with the LRE and CEOs to talk about it. Other than an acknowledgement from the Department of receiving the letter, we have heard nothing back from them.

Ron Bacon left the meeting at 6:00.

Ms. Condit reported that the CMHs and the LRE have been working with the Board Association on developing "talking Points" to share information about the department's

intentions, our thoughts about a different approach to achieve their desired outcomes and some information about the system underfunding issue. That document was distributed. Simply bringing in another manager is not going to fix the financial problem of the LRE as system underfunding is still a big issue. We've fielded a few questions from consumers to ensure them that their services are not being discontinued and their Medicaid is not being terminated. We have also been reassuring our providers that their services will still be paid for.

Ms. Condit also distributed a letter that the CMH CEOs wrote to the Department, asking the Department to allow us to continue to work with Beacon, to fund our system and keep the system intact. The PIHP directors across the state expressed their support of the LRE and offered to help in any way they can, as this is concerning to them as well. As other PIHPs move into funding issues, there's concern that their contract will be terminated as well. The LRE and others are working on a response to the performance issues that the Department has implied. Just as of yesterday, the Department has reached out to Beacon to set up a meeting to talk about what they are anticipating. More to come.

14. 298 Pilot Update: Ms. Condit reported that some of the 298 workgroups had stopped meeting for a while because there were some key items in the model that needed to be worked out. It sounds like there has been good progress and workgroups should start meeting again. The plan is to have the model discussions worked out by the end of the fiscal year so we can start working on some care coordination and data sharing work before we start the full pilot in October of 2020 with full financial integration. We are hoping to get some updated, mock rates sometime in August. There was a brief discussion on why we still want to be part of 298, including being in the forefront of how the State may change the behavioral health system down the road, pilot savings going back into the behavioral system for services and better consumer coordination. Ms. Condit distributed a Crain's article that the 298 CEOs wrote for the board's information.
15. Director's Report: Ms. Condit provided an update on the organizational priorities. We are in the process of attesting to Meaningful Use Stage 3 and running reports out of R3 to support that. We are still testing the new clinical assessment and are hopeful that it will be released next week. CCBHC implementation continues. We have a staff member trained in DIMENSIONS, a smoking cessation program, CCBHC training material is being updated so we can have it available for new staff, and the Veterans Navigator will begin providing Veteran's cultural competency training to WM staff. We are at a place where we can use our data to tell our story of CCBHC, how we are serving consumers and the impact it has had. Regarding the priority of Evaluation of Primary Care, the workgroup is reviewing expanding into primary care, has done some site visits and consultation with FQHCs. A recommendation should be coming soon.
16. Upcoming Committee Meetings:
 - LRE Board Meeting – Thursday, July 18th at 1:00 at Ottawa CMH
 - Executive Committee – August 13th at noon in Ludington
17. WCMCMH Board Member Comments, Questions, Clarifications and Critique of Meeting: The board stated that Ms. Condit did a nice job of running the meeting tonight.
18. Delegations, Communications and Expressions from the Community: There were none.

19. Executive Session: There was none.
20. Adjournment: Mrs. Alway made the motion, seconded by Mrs. Bettin, that the West Michigan Community Mental Health Board of Directors adjourn its meeting. The meeting adjourned at 6:22 p.m.

Kimberly Goodrich
Recording Secretary

James Prince
Chairperson